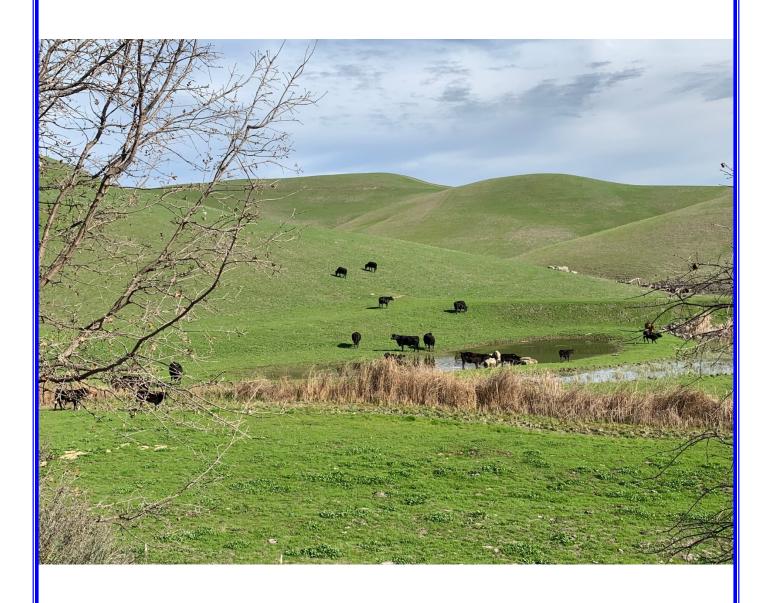
### Fiscal Year 2021/2022 ENGINEER'S REPORT

# DOUGHERTY VALLEY GEOLOGIC HAZARD ABATEMENT DISTRICT



#### TABLE OF CONTENTS

		Page
CERT	TIFICATION OF FILING	3
I.	BACKGROUND	5
II.	GEOLOGIC HAZARD ABATEMENT DISTRICT NO. 1990-01 DIAGRAM	5
III.	SERVICE LEVELS	5
IV.	DESCRIPTION OF DV GHAD IMPROVEMENTS	6
V.	PROPOSED FY 2020/2021 BUDGET	7
VI.	ASSESSMENT METHODOLOGY	8
VII.	ASSESSMENT ROLL	8
VIII.	ASSESSMENT LIMIT - BUDGET PROJECTION	8

#### **APPENDICES**

APPENDIX A - DISTRICT MAP

APPENDIX B - UPDATED BUDGET PROJECTION

APPENDIX C – UPDATED RESERVE FUND STUDY and GRAPH

#### **ENGINEER'S REPORT**

## DOUGHERTY VALLEY GEOLOGIC HAZARD ABATEMENT DISTRICT

(Pursuant to the Public Resources Code of the State of California, Section 26500 et seq.)

#### **CERTIFICATION OF FILING**

Robin Bartlett, District Engineer of Dougherty Valley Geologic Hazard Abatement District (DVDV GHAD), San Ramon, Contra Costa County, California, makes this Report as directed by the DV GHAD Board of Directors. The DV GHAD is intended to provide geologic hazard improvements within the West Branch, Gale Ranch, Windemere, Old Ranch, and Silva Property areas, and to levy and collect assessments sufficient to pay for those improvements. This report is to levy the assessment for Fiscal Year July 1, 2021 to June 30, 2022.

The improvements, which are the subject of this report, are briefly described as follows:

"Improvement" means any activity necessary or incidental to the prevention, mitigation, abatement, or control of a geologic hazard, including, but not limited to the acquisition of property or any interest therein, construction, or the maintenance, repair, or operation of any improvement, or the issuance and servicing of bonds issued to finance any of the foregoing.

This report consists of the following eight (8) parts:

- I. BACKGROUND
- II. DOUGHERTY VALLEY GEOLOGIC HAZARD ABATEMENT DISTRICT DIAGRAM
- III. SERVICE LEVELS
- IV. DESCRIPTION OF DV GHAD IMPROVEMENTS
- V. PROPOSED FY 2021/22 BUDGET
- VI. ASSESSMENT METHODOLOGY
- VII. ASSESSMENT ROLL
- VIII. ASSESSMENT LIMIT BUDGET PROJECTION

Page 3 of 12

The undersigned respectfully submi	its the enclosed Engineer's Report as directed by the Dougherty
-	at District Board of Directors, the City Council of the City of
San Ramon.	PROFESSION
	TO RMAN BA
Date: April 27, 2021	DA BAH SSE
Date: How of, Coll	Robin Bartlett, P.E., G.E, District Engiller Exp. 12457
	Robin Bartlett, P.E., G.E., District Engineer Explainer
	West to recurion
	FOF CALIFOR
I HEREBY CERTIFY that	the enclosed Engineer's Report, together with the Assessment
Diagram thereto attached was filed	
5	
	Christina Franco, District Clerk
	Dougherty Valley Hazard Abatement District
	Contra Costa County, California
Roll and Assessment Diagram ther	the enclosed Engineer's Report, together with the Assessment reto attached was approved and confirmed by the Dougherty the City Council of the City of San Ramon, California, on the
	Christina Franco, District Clerk Dougherty Valley Geologic Hazard Abatement District
	Contra Costa County, California
	Comita Costa County, Camornia
	the enclosed Engineer's Report, together with the Assessment eto attached was filed with the County Auditor of the County day of August 2021.
34	Christina Franco, District Clerk
	Dougherty Valley Geologic Hazard Abatement District
	Contra Costa County, California

#### **ENGINEER'S REPORT**

# DOUGHERTY VALLEY GEOLOGIC HAZARD ABATEMENT DISTRICT Fiscal Year 2021/2022

#### I. BACKGROUND

The Dougherty Valley Geologic Hazard Abatement District (DV GHAD) was formed in 1990 in accordance with the Public Resources Code of the State of California, Section 26500 et seq. Originally, the DV GHAD included the West Branch area of the City of San Ramon, located at Crow Canyon and Dougherty Roads. In 1997, the DV GHAD was expanded to include both Gale Ranch and Windemere in Dougherty Valley. Annexation of the Old Ranch Summit subdivision into the DV GHAD occurred in April 2007 and annexation of the Silva Property occurred in March 2008. A minor annexation of the 10.4-acre South Bollinger Canyon Road Remainder Parcel was approved by the DV GHAD Board on February 28, 2012 through Resolution DV GHAD No. 2012-04.

## II. DOUGHERTY VALLEY GEOLOGIC HAZARD ABATEMENT DISTRICT DIAGRAM

The Diagram for the DV GHAD is shown in Appendix A and delineates the assessment district boundary.

#### III. SERVICE LEVELS

The DV GHAD provides for activity that is necessary or incidental to the prevention, mitigation, abatement, or control of a geologic hazard including, but not limited to, the acquisition of property or any interest therein, construction, or the maintenance, repair, or operation of any improvement, or the issuance and servicing of bonds issued to finance any of the foregoing.

The improvements for FY 2021/2022 include the administration and review of existing facilities within the budgeted limits. The District will provide the following services in FY 2021/2022:

- 1. Provide oversight of the DV GHAD.
- 2. Work with the County Assessor's Office to place the annual assessments for collection on the property tax rolls.
- 3. Retain the services of a geotechnical consultant, as needed, to undertake site inspections or conduct inspections using City of San Ramon staff. The inspections shall take place in October, prior to the first significant rainfall, and in early May at the end of the rainy season. The frequency of the inspections may increase depending upon the intensity and recurrence of rainfall within mid-winter site inspections, as necessary during heavy rainfall years.

- 4. Perform DV GHAD maintenance activities in accordance with the DV GHAD Plan of Control, updated and approved by the DV GHAD Board on September 22, 2009. These maintenance activities include weed abatement, maintenance of debris benches, concrete drainage ditches, and subsurface drainage systems with slope stabilization, erosion protection and sediment removal, as necessary.
- 5. Respond to landslides and other geologic hazard events, as needed.
- 6. Prepare annual DV GHAD budgets.
- 7. Continue evaluating the appropriate Reserve Fund and the assessment rate, based on the Reserve Fund Study, approved by the DV GHAD Board on April 22, 2003.
- 8. Acquire the open space parcels in accordance with the DV GHAD Annexation Agreements.
- 9. Manage the agricultural lease agreement, as appropriate.
- 10. Manage cellular telephone lease agreements.
- 11. Evaluate DV GHAD annexation proposals, if requested.

#### IV. DESCRIPTION OF THE DV GHAD IMPROVEMENTS

The limits of the DV GHAD are shown in Appendix A. The DV GHAD boundary encompasses approximately 5,850 acres predominantly on the east side of the San Ramon Valley in south-central Contra Costa County. Of this, approximately 2,800 acres is open space. Improvements are described in detail in the updated Plan of Control prepared for Geologic Hazard Abatement District No. 1990-01, dated August 28, 2009 and approved by the Board on September 22, 2009. In general, improvements include: debris benches; drainage systems including v-ditches, public storm drain inlets and outlets, subdrains, and surface drains; instruments such as piezometer and inclinometers; dewatering pumps; access roads/trails; and perimeter fencing. At the time of preparation of this report, the DV GHAD owned approximately 2,228 acres of open space out of an anticipated final total of 2,900 acres, or approximately 80% of the anticipated total. It is currently anticipated that the DV GHAD will take ownership of the remaining open space in FY 2021/22.

#### PROPOSED FY 2021/22 BUDGET

The proposed FY 2021/22 budget is as shown below in Table 1.

Table 1

		FY 20	F	Y 2021-22		
	S.5	Adopted	-	Projected	F	roposed
2012 000 000 000 000 000 000 000 000 000	æ	Budget		Actual		Budget
Beginning Fund Balance	\$	8,947,932		9,515,294	\$	10,764,926
Income	83					
Assessment (1)	\$	2,182,400	\$	2,164,776	\$	2,389,116
Interest	\$	71,583	\$	104,668	\$	118,414
Agreement Revenue (2)	\$	47,685	\$	47,685	\$	47,685
Other Income	\$	6,000	\$	6,000	\$	6,000
Total Income	\$	2,307,668	\$	2,323,130	\$	2,561,215
Expenditures	87					
Staff and Administration Allocation	\$	328,042	\$	328,042	\$	344,041
GHAD Monitoring and Consultants	\$	14	\$	F-2	\$	57,000
Slope Stabilization	\$	567,725	\$	567,725	\$	
Maintenance/ and Repairs	\$	1-	\$	3.50	\$	508,725
Geotech Instrument Monitoring	\$	/2	\$		\$	/2
Vehicle Maintenance and Operation	\$	1,900	\$	1,900	\$	1,900
GHAD Association and Misc	\$	5,360	\$	5,360	\$	7,128
Supplies and Mailings	\$	10,000	\$	10,000	\$	10,000
Total Expenditures	\$	913,027	\$	913,027	\$	928,794
Major Repairs for reserve fund planning	\$	160,471	\$	160,471	\$	163,199
Total Expenditures for reserve fund planning	83				\$	1,091,993
Ending Fund Balance (including major repairs)	\$	10,182,103	\$	10,764,926	\$	12,234,149

<sup>(1)</sup> Assessment is based on \$181.00 per residential unit and \$0.058 per building square foot non-residential

Major repairs are included in the budget only when known to exist and in either the current or following year. They are however, included in the reserve fund study on an annualized basis. For this reason, the ending fund balance in the budget and reserve fund study are not the same.

<sup>(2)</sup> Revenue from Agricultural Lease Agreement and cell tower access leases.

#### VI. ASSESSMENT METHODOLOGY

The improvements as described in Section IV are distributed throughout the DV GHAD. Maintenance and protection of these improvements provide a special benefit to all property owners within the DV GHAD. The District Engineer and Engineer of Work hereby find that the properties within the District receive approximately equal special benefit from the work and improvements within the DV GHAD. As a result, the DV GHAD assessment is distributed among all property owners within the DV GHAD.

Residential units are assessed on an equal basis. Non-residential units are assessed based on the actual size of the building located on the parcel. For Fiscal Year 2021/22 the assessment amount of \$181.69 per unit for residential and \$0.0580 per square foot of non-residential property is proposed in accordance with the updated Reserve Fund Study approved by the Board.

#### VII. ASSESSMENT ROLL

The following is a summary of information that will be included in the Assessment Roll that because of its length is filed separately with the District Clerk. This information includes the following:

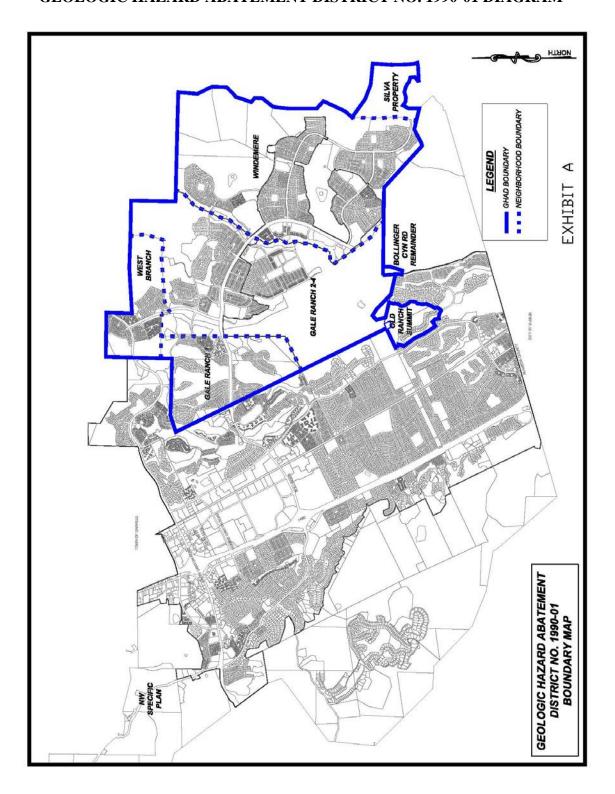
- 1. Property Description Assessor Parcel Number
- 2. FY 2021/22 Assessment Amount

#### VIII. ASSESSMENT LIMIT - BUDGET PROJECTION

The assessment limit for the entire DV GHAD is \$250 per equivalent residential unit and \$0.10 per square foot for non-residential property. The current budget projection is described in Appendix B and a spreadsheet that projects the revenues and expenditures of the DV GHAD to the year 2058 is included in Appendix C.

#### APPENDIX A

## DOUGHERTY VALLEY GEOLOGIC HAZARD ABATEMENT DISTRICT NO. 1990-01 DIAGRAM



#### APPENDIX B

#### UPDATED BUDGET PROJECTION

#### **Background**

The DV GHAD Reserve Fund Study was completed in 2003. The study recommends that the DV GHAD accumulate a Reserve Fund of \$8M (2003 dollars; \$11,082,531 in 2020 dollars) in 40 years. Amongst other factors, the Study assumed the occurrence of significant landslide events costing \$1M (2003 dollars; \$1.5M in 2020 dollars) every 10 years. The Study was also based on the number of assessed units, property values, and geologic risk, as well as assumptions regarding routine maintenance, management and monitoring costs. The recommended reserve amounts would allow the DV GHAD to repair the largest anticipated event within the DV GHAD (at \$8M in 2003 dollars), while still having funds to continue its other maintenance and monitoring functions.

Staff completed its annual review of the current Reserve Fund Study and has incorporated the following revisions, which affect the reserve amounts:

- ♦ Inflation factor Both the initial and current Study assumed an overall inflation factor of 3%.
- Return on Investment The current long-term projection has been revised to reflect a 2.4% interest rate for FY 2021/22; interest rates of 2.2% for the rest of the Study as predicted by the City's investment advisors based on Bloomberg's survey.
- ♦ Due the apparent conservatism in previous analysis, the 10% contingency has been eliminated in the Reserve Fund Study.

The 2003 Study was based in part on an initial assessment rate of \$100 per residential unit and \$0.03 per square foot of non-residential area for FY 2002-2003. The Study also assumed that the assessments would increase at the rate of 1% per year for approximately five years. However, further analysis indicated that if this assessment rate was to continue, the recommended reserve amounts would not be met, creating a Reserve Fund goal shortfall of approximately \$49,701,023 (-\$21,975,693 in 2003 dollars) in 40 years. In order to avoid this, the DV GHAD Board approved an increase of the rate to 4% per year, starting in FY 2006/07, and lasting for approximately 16 years, with a 3% increase in year 17 until 2022/23 at an assessment rate of \$198.76 per residential unit per year and \$0.0636 per square foot of non-residential area. This increase was suspended for one year in FY 2009/10 based on analysis that indicated that due to lower than expected cost; a suspension would still allow the DV GHAD to meet the Reserve Fund goals. At that time, this resulted in a maximum projected per unit assessment rate of \$191.12 and \$0.0611 per square foot non-residential rate in FY 2022/23.

The Kami Court Landslide Repair Project had a substantial impact on the DV GHAD's reserve fund. Because the DV GHAD Board has previously expressed a desire to maintain a conservative approach with regard to long-term sustainable financing, staff analyzed the Reserve Fund to determine an appropriate amortization of this cost. The analysis focused on determining the assessment necessary to return the Reserve Fund to previous target levels within 10 years, and

indicated that an assessment amount of \$200.00 per unit for residential and \$0.0640 per square foot for commercial properties will achieve this goal within approximately ten (10) years while keeping all other assumptions constant. As recommended by the Finance Committee, staff recommended a two-step increase, with the first step being an increase to \$181.69 per residential unit, and \$0.0580 per square foot for non-residential space for FY 2020/21.

#### **Current Analysis**

#### Return on Investment

The return on investment that the DV GHAD receives on its reserves plays a major role in the setting of assessment rates and the long term fiscal stability of the DV GHAD. Because the DV GHAD's ability to adjust assessments is capped at \$250 per residential unit, in the long term, the DV GHAD may be partially dependent on returns on investment to finance operations. This could require establishment of a large reserve. However, between 2010 and 2018 returns on investment ranged between about 1.3% and -0.3% and were typically less than inflation. For this reason, the Reserve Fund analysis has in recent years been based on a long term continuation of a low level of returns. However, in FY 2018/2019, the DV GHAD's return on investment was approximately 4.1% as compared to the initial reserve and resulted in a return on investment of \$435,781. The current long term projection has been revised to reflect a 2.4% interest rate for FY 2021/22; interest rates of 2.2% for the rest of the Study.

#### Reserve Fund Study and Revised Assessment Levels

The attached Reserve Fund Study (Appendix C) spreadsheet is based on the analysis described above. A graph is attached to the Study comparing the predicted reserves based on: 1) the original Study; 2) the FY 2020/21 Study; and 3) the two scenarios of proposed assessment increase to amortize the recent expenditures.

Revised analysis including an adjustment of projected returns of investment from 0.5% to 2.2% suggests that the Reserve Fund will perform better than previously expected. Keeping the FY 2020/21 assessment level would result in an only slightly lower Reserve Fund balance in 10 years than what was projected in FY 2021/21 with a full assessment increase as shown on the attached graph. Therefore, staff recommends that the proposed rates for FY 2021/22 be maintained at \$181.69 per residential unit and \$0.058 per square foot of non-residential area. These proposed assessment amounts fall within the assessment limit of \$250 per residential unit and \$0.10 per square foot of non-residential building square footage.

The 2003 Reserve Fund Study included a line item for major landslide repairs once every 10 years at a cost of \$1M per occurrence. Maintaining the once every 10 year cost associated with a major landslide event caused major spikes in the budget. Beginning in FY 2016/17, the major landslide projected cost, as adjusted for inflation, has been distributed over the 10-year period to represent an annual cost in order to smooth out spikes in the budget.

### APPENDIX C

#### **UPDATED RESERVE FUND STUDY and GRAPH**

2020/21 Reserve Fund Study 4/1/2021

							ı			<b>,</b>	
	Actual	Actual	Projected	Proposed	Estimated						
Fiscal Year	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Cumulative Units	11318	11491	11539	11569	11569	11679	11764	11764	11764	11764	11764
Non-Residential Square Footage	1176817	1176817	1176817	1176817	1176817	1176817	1176817	1176817	1176817	1176817	1176817
Per Unit Assessment Amount	\$163.37	\$163.37	\$181.69	\$181.69	\$181.69	\$181.69	\$181.69	\$181.69	\$181.69	\$181.69	\$181.69
Commercial Assessment Amount	\$0.052	\$0.052	\$0.058	\$0.058	\$0.058	\$0.058	\$0.058	\$0.058	\$0.058	\$0.058	\$0.058
INCOME											
Assessment Income	\$1,910,413	\$1,938,674	\$2,164,776	\$2,170,227	\$2,170,227	\$2,190,213	\$2,205,657	\$2,205,657	\$2,205,657	\$2,205,657	\$2,205,657
Agreement Revenue/FEMA Reimbursement	\$36,332	\$37,247	\$47,685	\$47,685	\$47,685	\$47,685	\$47,685	\$47,685	\$47,685	\$47,685	\$47,685
Development and Building Fees	\$4,080	\$4,320	\$6,000	\$6,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
Earnings	\$435,781	\$353,497	\$104,668	\$118,414	\$132,168	\$145,690	\$159,210	\$172,667	\$185,877	\$198,828	\$211,503
TOTAL INCOME	\$2,386,606	\$2,333,738	\$2,323,130	\$2,342,326	\$2,354,080	\$2,387,588	\$2,416,552	\$2,430,008	\$2,443,219	\$2,456,169	\$2,468,844
PROJECTED EXPENSES											
Staff	\$206,008	\$215,095	\$243,346	\$256,328	\$264,018	\$271,938	\$280,097	\$288,499	\$297,154	\$306,069	\$315,251
GHAD Monitoring Program	\$16,452	\$8,000	\$57,000	\$57,000	\$58,710	\$60,471	\$62,285	\$64,154	\$66,079	\$68,061	\$70,103
Creek Bank Maintenance and Sediment Removal (old category)	\$80,000				\$0	\$0	\$0	\$0	\$0	\$0	\$0
Slope Stabilization	\$0			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Erosion Protection and Repairs (old category)					\$0	\$0	\$0	\$0	\$0	\$0	\$0
Routine Maintenance & Repair	\$103,671	\$246,004	\$507,380	\$508,725	\$523,987	\$539,706	\$555,898	\$572,574	\$589,752	\$607,444	\$625,668
v-ditch replacement (old category)					\$0	\$0	\$0	\$0	\$0	\$0	\$0
Geotech Instruments	\$52,628				\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revegetation					\$0	\$0	\$0	\$0	\$0	\$0	\$0
Office Space (old category)	\$0				\$0	\$0	\$0	\$0	\$0	\$0	\$0
Technical Consultants	\$0			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
DV Open Space Maintenance	\$0			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Detention Flood Control	\$0			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement and Maintenance	\$987	\$2,679	\$1,900	\$1,900	\$1,957	\$2,016	\$2,076	\$2,138	\$2,203	\$2,269	\$2,337
GHAD Association and Misc	\$2,599	\$4,065	\$7,360	\$7,128	\$7,342	\$7,562	\$7,789	\$8,023	\$8,263	\$8,511	\$8,767
Office Supplies/Mailings	\$6,169	\$10,035	\$10,000	\$10,000	\$10,300	\$10,609	\$10,927	\$11,255	\$11,593	\$11,941	\$12,299
Professional Services	\$0			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
					\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overhead	\$77,098	\$77,098	\$86,041	\$87,713	\$90,344	\$93,055	\$95,846	\$98,722	\$101,683	\$104,734	\$107,876
Major Repairs	\$0	\$5,000,000	\$160,471	\$163,199	\$168,095	\$173,138	\$178,332	\$183,682	\$189,192	\$194,868	\$200,714
					\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL EXPENSES	\$545,613	\$5,562,974	\$1,073,498	\$1,091,993	\$1,124,753	\$1,158,495	\$1,193,250	\$1,229,048	\$1,265,919	\$1,303,897	\$1,343,013
RESERVE CONTRIBUTION	\$1,264,432	-\$3,229,236	\$1,249,632	\$1,250,333	\$1,229,327	\$1,229,093	\$1,223,302	\$1,200,961	\$1,177,300	\$1,152,273	\$1,125,831
CUMULATIVE RESERVE FROM AUDIT/PROJECTED	\$12,744,530	\$9,515,294	\$10,764,926	\$12,015,259	\$13,244,586	\$14,473,679	\$15,696,981	\$16,897,942	\$18,075,242	\$19,227,515	\$20,353,346

page 1 of 1 Appendix C

2020/21 Reserve Fund Study 4/1/2021

| Estimated    |
|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| 2029/30      | 2030/31      | 2031/32      | 2032/33      | 2033/34      | 2034/35      | 2035/36      | 2036/37      | 2037/38      | 2038/39      | 2039/40      | 2040/41      | 2041/42      | 2042/43      |
| 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        |
| 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      |
|              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| \$181.69     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     |
| \$0.058      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      |
|              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| \$2,205,657  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  |
| \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     |
| \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      |
| \$223,887    | \$235,964    | \$245,272    | \$254,212    | \$262,767    | \$270,916    | \$278,642    | \$285,923    | \$292,739    | \$299,069    | \$304,890    | \$310,180    | \$314,914    | \$319,068    |
| \$2,481,228  | \$2,270,988  | \$2,280,296  | \$2,289,237  | \$2,297,791  | \$2,305,941  | \$2,313,666  | \$2,320,947  | \$2,327,763  | \$2,334,093  | \$2,339,914  | \$2,345,204  | \$2,349,938  | \$2,354,093  |
|              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| \$324,709    | \$334,450    | \$344,483    | \$354,818    | \$365,462    | \$376,426    | \$387,719    | \$399,351    | \$411,331    | \$423,671    | \$436,381    | \$449,473    | \$462,957    | \$476,846    |
| \$72,206     | \$74,372     | \$76,603     | \$78,901     | \$81,268     | \$83,706     | \$86,218     | \$88,804     | \$91,468     | \$94,212     | \$97,039     | \$99,950     | \$102,948    | \$106,037    |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$644,438    | \$663,771    | \$683,684    | \$704,194    | \$725,320    | \$747,080    | \$769,492    | \$792,577    | \$816,354    | \$840,845    | \$866,070    | \$892,052    | \$918,814    | \$946,378    |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$2,407      | \$2,479      | \$2,553      | \$2,630      | \$2,709      | \$2,790      | \$2,874      | \$2,960      | \$3,049      | \$3,140      | \$3,235      | \$3,332      | \$3,432      | \$3,535      |
| \$9,030      | \$9,300      | \$9,579      | \$9,867      | \$10,163     | \$10,468     | \$10,782     | \$11,105     | \$11,438     | \$11,781     | \$12,135     | \$12,499     | \$12,874     | \$13,260     |
| \$12,668     | \$13,048     | \$13,439     | \$13,842     | \$14,258     | \$14,685     | \$15,126     | \$15,580     | \$16,047     | \$16,528     | \$17,024     | \$17,535     | \$18,061     | \$18,603     |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$111,112    | \$114,446    | \$117,879    | \$121,415    | \$125,058    | \$128,809    | \$132,674    | \$136,654    | \$140,754    | \$144,976    | \$149,325    | \$153,805    | \$158,419    | \$163,172    |
| \$206,735    | \$212,938    | \$219,326    | \$225,905    | \$232,683    | \$239,663    | \$246,853    | \$254,259    | \$261,886    | \$269,743    | \$277,835    | \$286,170    | \$294,755    | \$303,598    |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$1,383,304  | \$1,424,803  | \$1,467,547  | \$1,511,573  | \$1,556,921  | \$1,603,628  | \$1,651,737  | \$1,701,289  | \$1,752,328  | \$1,804,898  | \$1,859,045  | \$1,914,816  | \$1,972,261  | \$2,031,428  |
|              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| \$1,097,925  | \$846,185    | \$812,749    | \$777,663    | \$740,870    | \$702,312    | \$661,929    | \$619,658    | \$575,436    | \$529,196    | \$480,870    | \$430,388    | \$377,678    | \$322,664    |
| \$21,451,270 | \$22,297,456 | \$23,110,205 | \$23,887,868 | \$24,628,739 | \$25,331,051 | \$25,992,980 | \$26,612,638 | \$27,188,073 | \$27,717,269 | \$28,198,139 | \$28,628,527 | \$29,006,204 | \$29,328,869 |

page 2 of 2 Appendix C

2020/21 Reserve Fund Study 4/1/2021

| Estimated    |
|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| 2043/44      | 2044/45      | 2045/46      | 2046/47      | 2047/48      | 2048/49      | 2049/50      | 2050/51      | 2051/52      | 2052/53      | 2053/54      | 2054/55      | 2055/56      | 2056/57      |
| 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        | 11764        |
| 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      | 1176817      |
|              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     | \$163.37     |
| \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      | \$0.052      |
|              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  | \$1,983,339  |
| \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     | \$47,685     |
| \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      | \$4,000      |
| \$322,618    | \$325,536    | \$327,795    | \$329,368    | \$330,226    | \$330,339    | \$329,676    | \$328,206    | \$325,894    | \$322,708    | \$318,613    | \$313,571    | \$307,546    | \$300,499    |
| \$2,357,642  | \$2,360,560  | \$2,362,820  | \$2,364,393  | \$2,365,251  | \$2,365,364  | \$2,364,701  | \$2,363,230  | \$2,360,919  | \$2,357,733  | \$2,353,637  | \$2,348,595  | \$2,342,570  | \$2,335,523  |
|              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| \$491,151    | \$505,885    | \$521,062    | \$536,694    | \$552,795    | \$569,379    | \$586,460    | \$604,054    | \$622,175    | \$640,841    | \$660,066    | \$679,868    | \$700,264    | \$721,272    |
| \$109,218    | \$112,494    | \$115,869    | \$119,345    | \$122,926    | \$126,613    | \$130,412    | \$134,324    | \$138,354    | \$142,505    | \$146,780    | \$151,183    | \$155,719    | \$160,390    |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$974,770    | \$1,004,013  | \$1,034,133  | \$1,065,157  | \$1,097,112  | \$1,130,025  | \$1,163,926  | \$1,198,844  | \$1,234,809  | \$1,271,853  | \$1,310,009  | \$1,349,309  | \$1,389,789  | \$1,431,482  |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$3,641      | \$3,750      | \$3,862      | \$3,978      | \$4,098      | \$4,220      | \$4,347      | \$4,477      | \$4,612      | \$4,750      | \$4,893      | \$5,039      | \$5,191      | \$5,346      |
| \$13,658     | \$14,068     | \$14,490     | \$14,924     | \$15,372     | \$15,833     | \$16,308     | \$16,798     | \$17,302     | \$17,821     | \$18,355     | \$18,906     | \$19,473     | \$20,057     |
| \$19,161     | \$19,736     | \$20,328     | \$20,938     | \$21,566     | \$22,213     | \$22,879     | \$23,566     | \$24,273     | \$25,001     | \$25,751     | \$26,523     | \$27,319     | \$28,139     |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$168,067    | \$173,109    | \$178,302    | \$183,651    | \$189,161    | \$194,836    | \$200,681    | \$206,701    | \$212,902    | \$219,289    | \$225,868    | \$232,644    | \$239,623    | \$246,812    |
| \$312,706    | \$322,087    | \$331,750    | \$341,702    | \$351,953    | \$362,512    | \$373,387    | \$384,589    | \$396,127    | \$408,010    | \$420,251    | \$432,858    | \$445,844    | \$459,219    |
| \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          | \$0          |
| \$2,092,371  | \$2,155,142  | \$2,219,797  | \$2,286,390  | \$2,354,982  | \$2,425,632  | \$2,498,401  | \$2,573,353  | \$2,650,553  | \$2,730,070  | \$2,811,972  | \$2,896,331  | \$2,983,221  | \$3,072,718  |
|              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| \$265,271    | \$205,418    | \$143,023    | \$78,002     | \$10,269     | -\$60,268    | -\$133,700   | -\$210,122   | -\$289,634   | -\$372,337   | -\$458,335   | -\$547,736   | -\$640,651   | -\$737,194   |
| \$29,594,140 | \$29,799,557 | \$29,942,580 | \$30,020,583 | \$30,030,851 | \$29,970,583 | \$29,836,884 | \$29,626,761 | \$29,337,127 | \$28,964,790 | \$28,506,455 | \$27,958,720 | \$27,318,069 | \$26,580,875 |

page 3 of 3 Appendix C

